World Bank’s Environmental and Social Safeguard Framework (ESF): Implementation Opportunities and Challenges

Date: Friday October 07, 2016
Time: 11:00 am – 12:30 pm
Room: 12 – 220 (I Building, 2nd Floor)

Agenda

Sponsors: Operational Policy and Country Services [OPCS], World Bank

Session Description: On August 4, 2016, the World Bank’s Board of Executive Directors approved a new Environmental and Social Framework (ESF), which expands protections for people and the environment in Bank-financed investment projects. The new safeguards framework broadens coverage and access and makes important advances in areas such as transparency, non-discrimination, social inclusion, public participation, and accountability. The framework seeks to promote sustainable development through capacity and institution-building and will enhance efficiency for both the Borrower and the Bank. This session will discuss the operational opportunities and challenges going forward with the implementation of the ESF.

FORMAT, PANEL AND RUNNING ORDER:

The event will be a one and half hour session and will be a moderated panel discussion as described below.

Moderator: Faith Nwadishi, Founder & Executive Director, Koyenum Immallah Foundation (KIF)

Opening remarks: Hartwig Schafer, Vice President, OPCS (Brief Opening and Closing Remarks)

Presentation: Mark Alan King, Chief Environmental and Social Standards Officer, OPCS (Short Presentation Prior to Panel Discussion)

Panel:

- Michele de Nevers, Senior Associate, Center for Global Development (CGD)
- Bill Kennedy, Director of Accountability, US Overseas Private Investment Corporation (OPIC)
- Yahia Abdalrahman Elmahadi, Managing Director, Sudanese Development Initiative (SDI)

Format/Running Order:

**The entire session will be live streamed.**

11:00 – 11:05  Introductions (Moderator)
11:05 – 11:10  Opening Remarks (Hart)
11:10 – 11:25  Presentation (Mark)
11:25 – 11:35  The ESF, the Bank and Risk Taking (Michele)
11:35 – 11:45  Development Partner Perspective (Bill)
11:45 – 11:55  Developing Client’s Capacity (Abdalrahman)
11:55 – 12:25  Discussion, Q & A (Led by the moderator)
12:25 – 12:30  Closing Remarks (Hart)

**Lunch will be available

** Session is live streamed here:
  https://www.youtube.com/embed/x2BDzuPus8I?feature=player_detailpage

Panel:

Faith Nwadishi
Founder & Executive Director, Koyenum Immallah Foundation
Faith Nwadishi is the Founder and Executive Director of Koyenum Immallah Foundation, a non-governmental organization based in the Niger-Delta region of Nigeria that champions the cause of extractives affected communities, women and youth. She is also the National Coordinator for Nigeria of Publish What you Pay (PWYP), and member of the African Steering Committee. She was recently reappointed to the Global Board of the Extractive Industries Transparency Initiative (EITI) representing Anglophone African civil society actors. Faith was the first woman to graduate with a distinction in Civil Engineering at the Auchi Polytechnic in Nigeria.

Michele de Nevers
Senior Associate at the Center for Global Development specializing in climate finance issues. Before joining CGD she was a Visiting Fellow at the Global Economic Governance Programme at University College, Oxford. From 1981 to 2010 she worked for the World Bank, including as Senior Manager of the Environment Department and Director at the World Bank Institute. In the Environment Department she led the preparation of the WB’s corporate Environment Strategy and the global consultations on the Bank’s Strategic Framework for Development and Climate Change. Michele holds an MS in Management, with a concentration in Finance, from MIT and a BA in Bacteriology from the University of California, Berkeley.

Dr. William (Bill) Vincent Kennedy
Director, Office of Accountability at US Overseas Private Investment Corporation (OPIC)
Throughout a forty-year career, Dr. Kennedy has held leadership positions dealing with environmental policy and programs in Europe, North America and the developing world and is a former Executive Director of the North American Commission for Environmental Cooperation (CEC). He served as Head of the Environmental Policy and Strategy Unit of the European Bank for Reconstruction and Development (EBRD) in London and has held senior posts with the Dutch ministries of Environment and Foreign Affairs, the Organization for Economic Cooperation and Development (OECD) and the United Nations Environment Program (UNEP). Formally trained in Political Science (MA and PhD), Dr. Kennedy has a wide range of experience and contacts in western and Eastern Europe, North America and developing countries.

Yahia Abdalrahman Elmahadi
Managing Director, Sudanese Development Initiative. The Sudanese Development Initiative (SUDIA) is committed to playing an active and leading role in advancing peace, development and social justice for the people of Sudan. As the Managing Director of SUDIA, Abdalrahman develops and implements programs that support local and national capacity in peacebuilding and conflict transformation, facilitates dialogue and reconciliation, and promotes recovery activities. He attended the World Bank Orientation and Dialogue Session in Nairobi, Kenya at the end of June 2016, along with other sub-regional and national CSOs, and contributed valuably to civil society engagement discussions.
Setting Standards for Sustainable Development

Environmental and Social Framework Implementation

IMF/World Bank Annual Meetings
Civil Society Policy Forum

October 7, 2016

Summary of Consultations

Number of Meetings by Consultation Phase

PHASE 1: (Jul 2012 - Jul 2013)
- Principles, Objectives, and Format of a New Generation of Safeguard Policies

PHASE 2: (Jul 2014 - Jun 2015)
- Proposed Standards

PHASE 3: (Jul 2015 - Aug 2016)
- Implementability and Unresolved Issues

Number of Participants by Consultation Phase

<table>
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<th>Consultation Phase</th>
<th>Number of Participants</th>
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<tr>
<td>Phase 1</td>
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<td>Phase 2 Consultation Phase</td>
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<td>Phase 3</td>
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Total: 7,857 participants (Phases 1-3)

Number of Countries Where Consultations Were Held by Consultation Phase

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<th>Number of Consultation Countries</th>
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<tr>
<td>Phase 3</td>
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Total: 107 unique countries where consultations were held (Phases 1-3)
World Bank Board approves the new ESF

Review and Update of the World Bank Safeguard Policies

On August 7, 2018, the World Bank’s Board of Executive Directors approved a new Environmental and Social Framework (ESF). The ESF incorporates lessons learned from previous ESFs and responds to feedback from partners and clients on how to improve the effectiveness of the environmental and social safeguards in World Bank-financed projects. The ESF is designed to align World Bank risk management practices with those of other development banks and to promote the sustainable development of borrowing countries.
ESF implementation – General Approach

ESF Implementation - Activities

BORROWERS
- Awareness Raising & Training
- Project Implementation Support
- Borrower Framework Support
- Regional Capacity Building Programs
- Guidance Materials
- Knowledge Resources / Public Sector Portal for E&S Risk Management

BANK
- Change Management
- Guidance Notes / Guidance Materials
- Internal Learning Program
- Strengthen Bank E&S Risk Management and related IT Systems/Tools
- Establish Professional E&S Accreditation System
- Strengthen Professional Development and Set-up Operations, Environmental and Social Review Committee

PARTNERS
- Strengthen Partnerships with Borrowers
- Strengthen Partnerships with other Development Partners e.g. MDBs, UN Agencies, Private Sector, etc.
- Strengthen Partnerships with CSOs, Trade Associations, Subject Experts to support Borrower Programs

Project Management
- Transition Planning
- Monitoring & Evaluation
- Risk Management
- Internal and External Communications

THE WORLD BANK Operations Policy & Country Services

Borrower Capacity Strengthening – Starting Point

- Sustained interventions, targeting different agencies over time
- Range of capacity building options to respond to specific Borrower needs
- Multi-donor approaches shown to be most effective

Short-term ESF training in country
Project-level support
Country-level Support
Regional Programs in cooperation with other MDBs / donors

Knowledge Resources

THE WORLD BANK Operations Policy & Country Services
Interpreting ESF requirements: Knowledge Resources

Building on existing resources within the WBG, other MDBs and Global Communities of Practice

- ESF Guidance Notes: Inclusive approach
- Other Guidance Materials:
  - best practice methodologies, tools for interpreting ESF requirements, source books, case studies
  - thematic, sectoral and geography-based guidance on specific issues
    - E.g. interpreting ESS2 in the context of the Indian sub-continent
  - templates, procedures and processes (e.g. ES Commitment Plan, ES Management System for FIs)

Internal Bank-related Implementation Activities

- Change Management
- Moving teams towards an integrated Environmental and Social Management System
- Training for Environmental and Social Specialists
- Professional E&S Accreditation System
- Tailored Training for other WB staff groups as appropriate
- Strengthen Professional Development and Talent Management
Opportunities for stakeholder engagement

Knowledge resources
• Subject matter experts will help develop and review guidance materials
• Draft materials published on website, some will be discussed in workshops

Information activities
• ESF information and awareness raising for strategic partners
• Information sessions for consultants, academics and CSOs directly supporting Borrowers in implementing ESS requirements (e.g. contractors, advisors, agents conducting M&E).

Long-term strategic partnerships
• Structured dialogue with:
  ◆ Borrowers
  ◆ MDBs, other donors and CSOs to support Borrower programs

Indicative Road Map for ESF Implementation
Thank You